Stakeholder motivation

Adam Szekeres

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IoTSec meeting

Stakeholder model – capturing motivation

- Set of Utility Factors (UF)
 - capture an aspect of utility (importance for decision maker)
 - Initial Value representing current state
 - Final Value representing desired end-state
- Set of strategies that the stakeholder considers
 - strategy allows the transition from current state to desired end-state

Mental operation that selects a strategy to maximize utility



Ontology of motivational theories

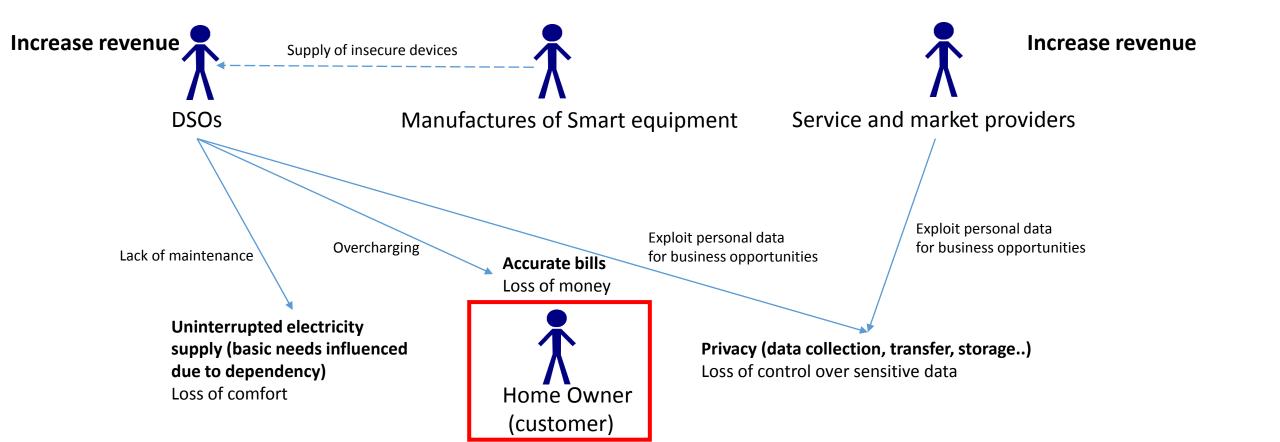
- Purpose: organize domain knowledge
 - make comparisons possible among various traditions
 - make connections explicit among concepts
- Sources: recent papers that aim to unify/integrate various theories and approaches
- Currently contains:
 - 47 papers spanning a century
 - 21 theories
 - 373 concepts covering major concepts including: Instincts, Needs, Values, Desires, Goals

Loss/harm avoidance

- Universal, basic motive of humans
- Theories that address different forms of loss avoidance motivation:
- Approach-avoidance motive McDougall, Murray
- Field theory Lewin
- Reactance theory Brehm
- Regulatory focus theory Higgins, Molden
- Self-enhancement theory Taylor, Brown
- Terror management theory Becker
- 16 basic desires theory Reiss
- Prospect theory Kahneman

• ...







Requirements that are costly to implement

Revenue

Loss of money



Ensure installed device security

Loss of money on testing

Supply of insecure devices



Access consumption data

Loss of data availability

Manufactures of Smart equipment

Reputation

Loss of customers

Unreliable service provision

Change provider



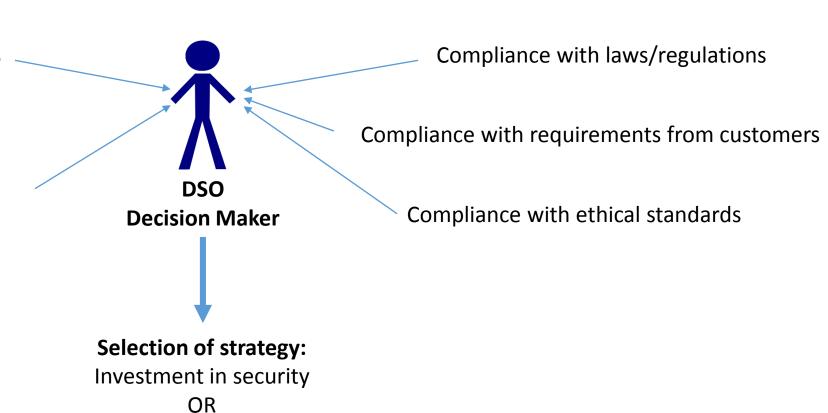
Telecommunication providers

Home Owner (customer)

Aspects of compliance

Compliance with shareholder interests

Compliance with personal values



No investment

Compliance with authorities (tax paying):

- Beside Audits and Penalties for non-compliance
- Norms
- Perceived fairness of the tax system
- **Trust** in government

survey study

Compliance with moral vs social norms

 Public observability of choices results in more equal allocations in dictator game

experiment

Compliance in relation to peer behavior

 Providing Performance Indicators (comparing one's achievement to others) increases non-compliance when others are highly noncompliant

• Competitive environments..

experiment

Compliance with ethical standards

- Framing effect on ethical decision making: different ethical behaviors under gain vs loss frames
- More unethical behavior (gathering insider information to trick competitor, lying) observed in loss frame than in gain frame

experiment

Thank you for your attention!